

To whom it may concern:

I am writing this in behalf of Mr. Ross Ulbricht. He and I are currently in the Challenge Program here at the United States Penitentiary Tucson.

My name is Dean Salvador Sainsbury. I am an ex-gang member, and I used to be a lieutenant in Soldiers of Aryan Culture. I was with S.A.C. for 22 years of my life, and I am from Salt Lake City where S.A.C. was started. I have done time in both the state and federal system.

During my federal time, I've realized the true need for change. I decided to join the Challenge Program. It was here that I first met Ross. I knew who he was, and I read the books that have been put out about him. He seemed at first to be someone who I would never even consider speaking with. Then one morning I heard him give feedback to a struggling community member when it was a critical time where the feedback was warranted. What amazed me the most was it was spot on to the tee. So from that point, I began watching him to see if his change is for real. I watched how he carries himself here in the unit, and outside the unit, I watched how he humbles himself when he interacts with other inmates, placing them first, before himself. The main thing I've noticed about Ross is his change is real, and he is genuine in his walk of life. He is nothing like the books or internet describe. Ross has made such an impact on my life and has given me the encouragement to allow the change in my life to happen. He displays the true definition of being a

brother's keeper. Ross is a man of morals, integrity, and honor. I admire the man he is today, and I aspire to be like him. He is a humble man who at anytime will drop whatever he is doing to assist anyone in need.

I have seen many people throughout my prison sentence, and most are fake. He is the true definition of change. I believe he will reach many people, and not only touch their lives but change their lives as well. He has taught me to walk with a purpose, live with integrity, be patient in all I encounter, don't label people by their crimes, seek the good in everyone, and no matter how uncomfortable the change is in my life, keep taking the steps to be a successful human being.

In my time with S.A.C. I've supported violence and aggression. I've hurt a lot of people. I want to change, but it's hard. It's a process. Ross' patience and peaceful presence has helped me immensely day to day as I learn to cope without the use of drugs or alcohol, and to solve my problems without violence.

I ask you to please grant Ross clemency so he can continue to touch lives, and create a better society.

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Dean Salvador Sainsbury